

HY RESULTS | 2026

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- 01** **Introduction**
- 02** Financial overview
- 03** Operational review
- 04** Outlook & Summary
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GROWING BUSINESS WITH STRONG MARGINS

HY26 Results

£38.6m



CONTINUING REVENUE
+5.3% (HY25: £36.7m)

£12.4m



ADJUSTED EBITDA
+16.6% (HY25: £10.6m)

32.1%

EBITDA MARGIN
(HY25: 28.9%)

£26.1m



SAAS & SUBS REVENUE
+7.9% (HY25: £24.2m)

5.9p



ADJUSTED EPS
+15.1% (HY25: 5.1p)

1.35p



INTERIM DIVIDEND
+3.9% (HY25: £1.30p)



FOCUSED UK RETAIL FINANCIAL SERVICES STRATEGY

SOFTWARE & DATA



SERVICES

SERVING UK RETAIL FINANCIAL SERVICES

Product Providers, Intermediaries, Consolidators & Aggregators

DISTINCT, EXPERT CAPABILITIES

Market-leading software & technology,
product research and ratings

Integrated regulatory, business support and
distribution solutions

RECURRING REVENUES

SaaS & Data license revenues

Membership subscription revenues



PROPRIETARY DATA, CAPABILITY AND EXPERTISE COMPETITIVE MOAT



PRODUCT DATA

43,000 products
100bn data points

PROPRIETARY



PRICING DATA

7 Years data
15bn data points

PROPRIETARY



BUYER BEHAVIOUR DATA

£60bn Advised
10,000 users

PROPRIETARY



MARKET TREND DATA

£240bn AUA

Business decisioning

PROPRIETARY



PRODUCTIVITY & WORKFLOW CAPABILITY

20,000+ users
Market Leading

PROPRIETARY



REGULATORY KNOWLEDGE & IP

23 years
18,000 advisers

PROPRIETARY

vouchedfor

SOFTWARE PRODUCTS - SaaS

defaqto★
engage



DATA PRODUCTS - DaaS

defaqto★
matrix360

simplybiz

KNOWLEDGE BASED PRODUCTS - KaaS

threesixty

A HIGH-QUALITY CUSTOMER BASE

IFAs, Mortgage Brokers, Wealth Managers, Discretionary Managers, Consolidators



>20,000

intermediary subscribers to service & technology platform

Banks, Building Societies, Insurers, Pension Providers, Asset Managers



> 500

industry partners supported with market and product insight and product distribution

Price Comparison Websites, Aggregators



> 30

Aggregators supported with product education and data



FOCUS ON AVIVA

SERVICES CLIENT

Investments

Aviva Investment Solutions integrated into Fintel Adviser Technology

Protection

Aviva Protection Solutions integrated into Fintel Protection Panels

Distribution

Distribution-as-a-Service Partner

SOFTWARE & DATA CLIENT

Research & Insights

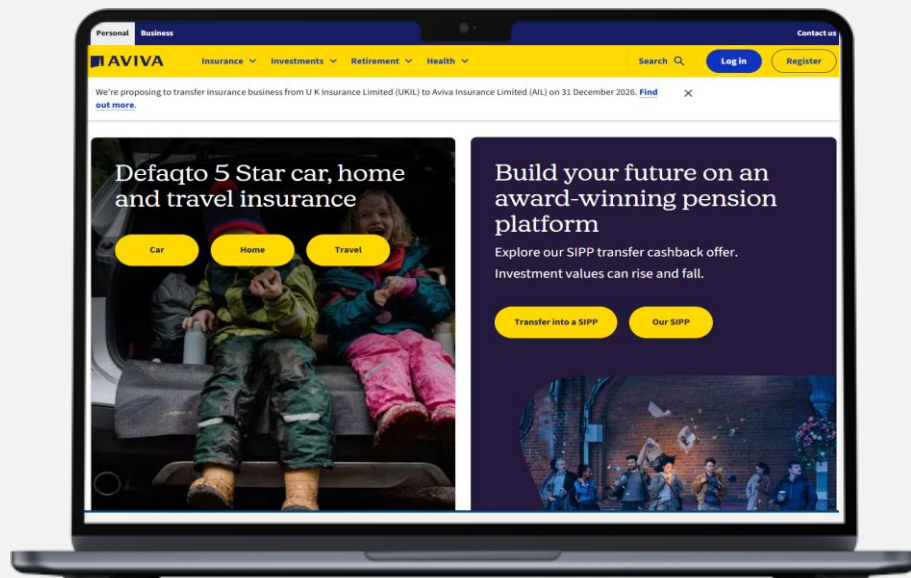
Licensing of Defaqto's Investment Ratings and Reviews

Market Intelligence – 2026

Customer of Matrix 360 Market intelligence platform

Insurance

Licensing of Defaqto's Star Ratings for Motor, Home & Travel



Aviva is hugely committed to supporting the UK's intermediary market and we're delighted to partner with Fintel. Our relationship with the Group is valued and long-standing. This agreement allows us to build, support and deliver our savings and retirement ambitions in conjunction with Fintel, its member firms and their customer.

Aviva

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FINANCIAL HIGHLIGHTS – REVENUE

	HY25	HY26	Change
Total group revenue	£42.4m	£42.1m	(0.6%)
Discontinued operations	£5.7m	£3.5m	n/a
Total revenue – continuing operations	£36.7m	£38.6m	5.3%

Following the disposal of Gateway Surveying Services and APS Legal & Associates in April 2026, which are classified as discontinued operations, the table above reconciles reported Group revenue to revenue from continuing operations as presented in the interim financial statements.

This allows ready comparison with the underlying business period on period without preparation of additional like for like metrics where possible.



FINANCIAL HIGHLIGHTS – KEY METRICS

Continuing operations



¹Group revenue, EBITDA and margin are presented on a continuing operations basis, excluding the results of Gateway and APS, which were disposed of during the period. Prior period comparatives have been restated on a consistent basis.

²Adjusted EBITDA is earnings before interest, tax, depreciation, amortisation, share option charges and non-underlying operating costs.



FINANCIAL HIGHLIGHTS – REVENUE METRICS

Continuing operations



Revenue growth
£37.4m organic revenue
£1.2m inorganic revenue

+5.3%, to **£38.6m**
+2.0%, or **£0.7m**

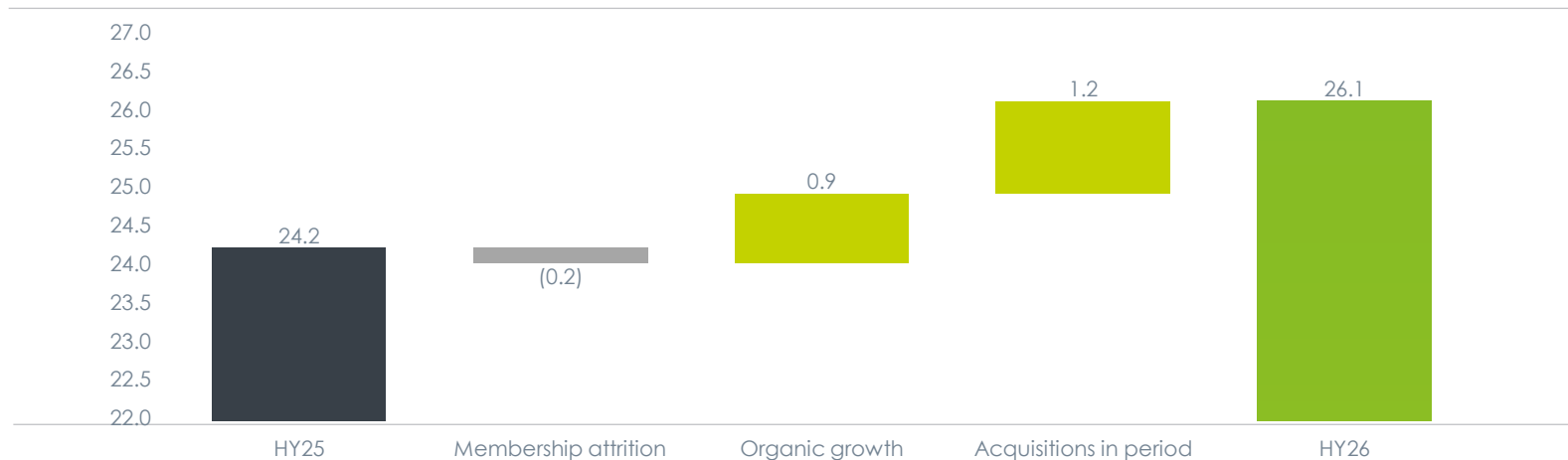
Software & Data growth
Services growth

£1.8m, 9.6%
£0.1m, 1.1%



FINANCIAL HIGHLIGHTS – SAAS & SUBS REVENUE

SAAS & SUBS Growth Drivers – Continuing



- £1.9m (7.9%) growth in SaaS/Subs revenue, representing **68%** of Group revenue
- Software & Data SaaS/Subs revenue of £14.4m, or **72%** of segment revenue
- Services SaaS/Subs revenue of £11.6m, or **63%** of segment revenue



SEGMENTAL PERFORMANCE

Continuing operations

SOFTWARE & DATA

	HY25	HY26	Change
Organic	£18.4m	£19.0m	2.9%
Inorganic	-	£1.2m	n/a
Total revenue	£18.4m	£20.2m	9.6%
EBITDA ¹	£6.9m	£8.5m	23.8%
EBITDA margin ²	37.3%	42.1%	▲

SERVICES

	HY25	HY26	Change
Organic	£18.3m	£18.4m	1.1%
Inorganic	-	-	n/a
Total revenue	£18.3m	£18.4m	1.1%
EBITDA ¹	£5.9m	£6.5m	9.1%
EBITDA margin ²	32.7%	35.3%	▲

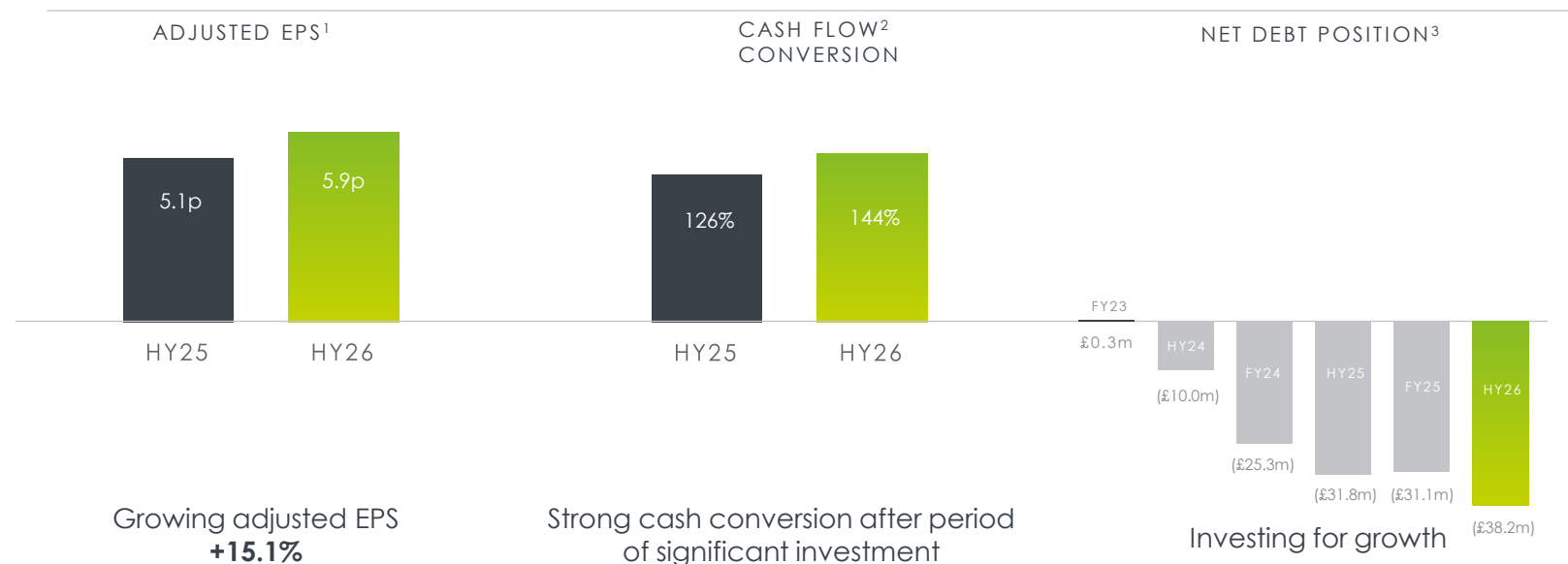
- Total continuing EBITDA generated by the business was £12.4m (HY25: £10.6m), up 16.6%
- Total EBITDA gross margin of 32.1% (HY25: 28.9%)
- Overall EBITDA margin accretion of c.320bps attributable to operating model efficiencies including integration

¹Adjusted EBITDA is earnings before interest, tax, depreciation, amortisation, share option charges and non-underlying operating costs.

²Adjusted EBITDA margin is calculated as adjusted EBITDA as a percentage of revenue.



FINANCIAL HIGHLIGHTS – INVESTING FOR GROWTH



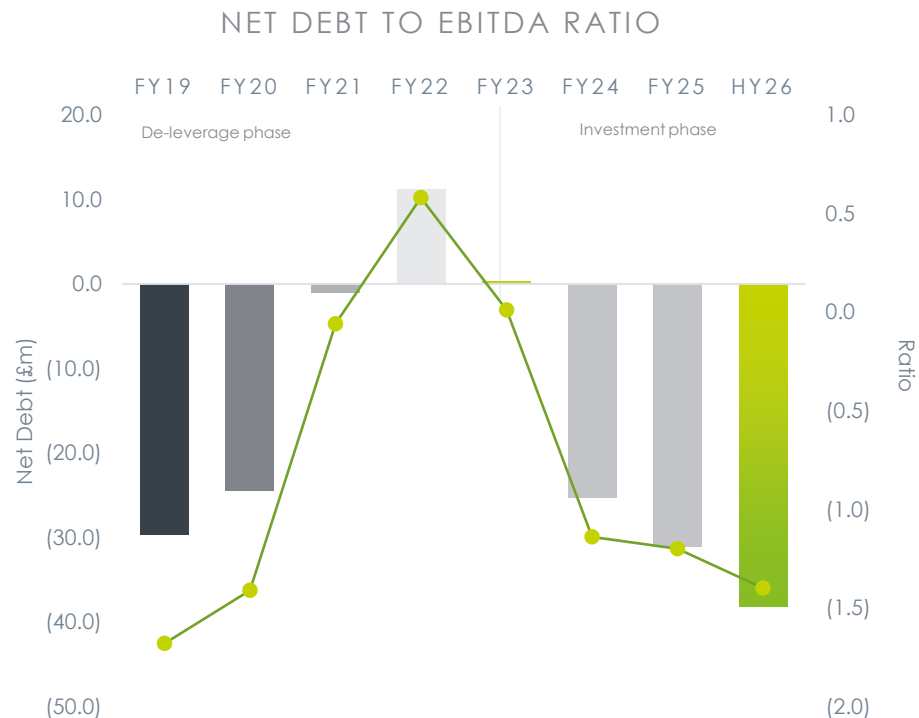
¹ Adjusted earnings per share is calculated as adjusted profit after tax attributable to owners of the company, which excludes non-underlying operating costs and amortisation of intangible assets arising on acquisition, divided by the average number of Ordinary Shares in issue for the period.

² Cash flow conversion is calculated as underlying cash flow from operations (adjusted operating profit, adjusted for changes in working capital, depreciation, amortisation, CAPEX and share based payments) as a percentage of adjusted operating profit.

³ Net debt is calculated as borrowings net of cash and includes lease liabilities and prepaid bank fees, with prior periods presented on a comparable basis.

FINANCIAL REVIEW

Cash generative



ROBUST LIQUIDITY POSITION

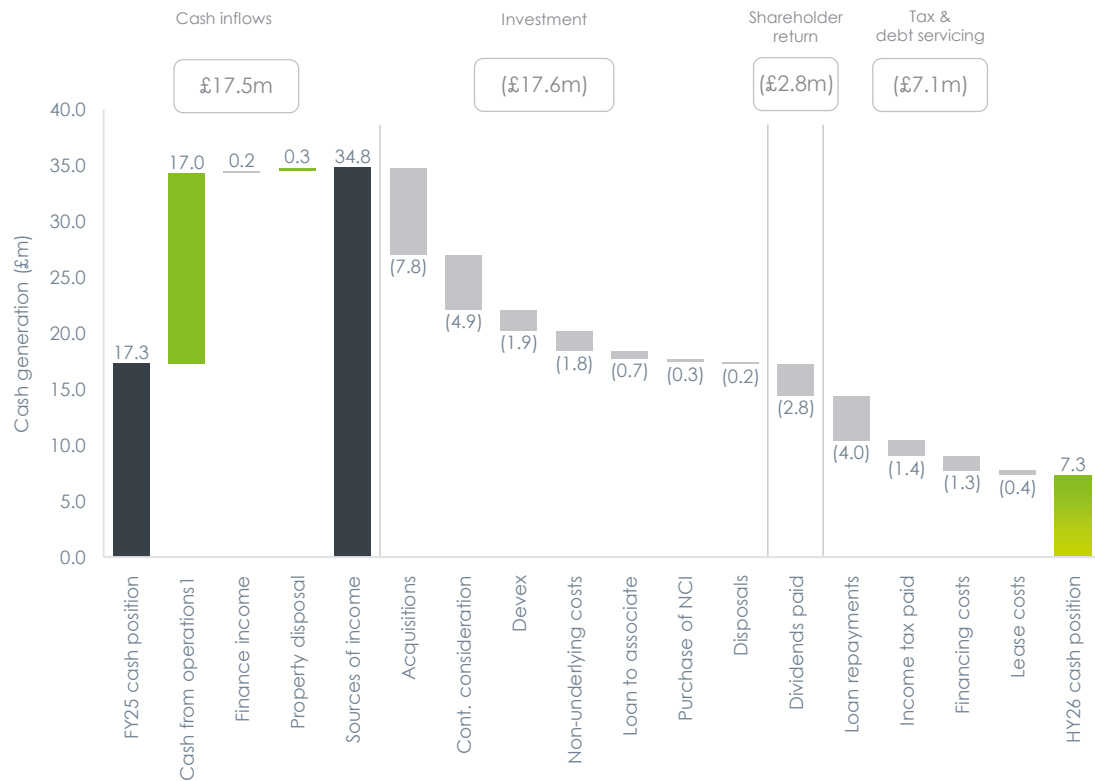
Positive cash position of £7.3m (FY25: £17.3m), and **net debt £38.2m** (FY25: £31.1m)

- Strategic headroom for future organic and M&A investments
- Leverage remains at a comfortable **1.4x** following substantial investment in acquisitions and product development
- **£76.5m headroom** within £120m revolving credit facility



FINANCIAL REVIEW

Cash flow bridge



STRONG CASH GENERATION – INVESTING FOR GROWTH

Positive cash of £7.3m (FY25: £17.3m)

Supporting strategic investments:

- Upfront cost of acquisitions in H1 (MPN), net of cash received £7.8m
- Deferred and contingent consideration on previous acquisitions, £4.9m
- Development expenditure £1.9m
- Non-underlying cash costs of £1.8m consists of:
 - M&A transaction costs: £0.9m
 - Restructuring costs: £0.9m
- Loan to investments £0.7m
- Loan repayments £4.0m

¹Operating cash flows have been adjusted to exclude non-underlying cash costs, with £1.8m added back to reflect underlying operational cash generation.

FINANCIAL REVIEW

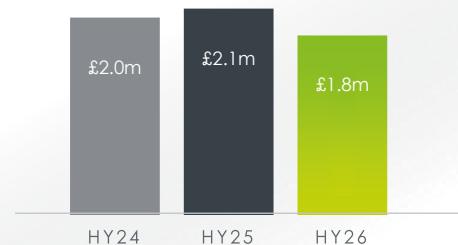
Underlying operating cash flow conversion

£m	HY25	HY26
Group operating profit	8.6	10.0
Depreciation and amortisation	1.6	1.9
Share based payments	0.4	0.5
Adjusted EBITDA	10.6	12.4
Net changes in working capital (underlying)	2.4	3.9
Net capitalisation	(2.3)	(1.9)
Underlying cash flow from operations	10.8	14.4
Underlying operating cash flow conversion ¹	126%	144%
Adjusted EBITDA to operating cash flow conversion	102%	116%
Tax	(1.1)	(1.4)
Interest	(1.2)	(1.1)
Lease payments	(0.3)	(0.4)
Free Cash Flow	8.2	11.5
Cash flow conversion of adjusted EBITDA	76%	93%

144% UNDERLYING OPERATING CASH FLOW CONVERSION¹

- Net working capital strengthened as timing differences from acquisitions reverse and normalise to underlying trading.
- Continued capital investment £1.8m (HY25: £2.1m) reflecting our sustained focus on product and platform innovation, albeit reduced following launch of initial phase of Matrix 360 in 2025.

INVESTMENT FOR GROWTH



¹Underlying operating cash flow conversion is calculated as underlying cash flow from operations (adjusted operating profit, adjusted for changes in working capital, depreciation, amortisation, CAPEX and share based payments) as a percentage of adjusted operating profit.

FINANCIAL SUMMARY

Fintel enters the second half with a more streamlined operating structure, a clearer strategic focus and an enhanced platform from which to accelerate organic growth and deliver long-term value for shareholders.



STRONG
FINANCIAL
PERFORMANCE



INCREASING
MARGINS



STRONG CASH
GENERATION



HIGH QUALITY
RECURRING
REVENUES



PROGRESSIVE
DIVIDEND
POLICY

DIVIDEND: 1.35p
(HY25: 1.30p)



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SOFTWARE & DATA



SYNERGIES INCREASING
EARNINGS QUALITY

DELIVERY

- CENTRALISED TEAMS
& SALES STRATEGY
- INTEGRATED BACK-OFFICE
SYSTEMS
- UNIFIED TECHNOLOGY
FOUNDATION INC CLOUD
INFRASTRUCTURE & APIS

+7%

LICENSE REVENUES



SCALED SOFTWARE AND
DATA SERVICES

DELIVERY

- PROPRIETARY DATA DRIVING
PRODUCT VALUE ACROSS RATINGS
AND SOFTWARE
- MARKET INTELLIGENCE PLATFORM
"MATRIX 360" LAUNCHING TO
BANKING AND WEALTH
CUSTOMERS

+12%

RISK RATINGS
REVENUES

+5%

VOUCHEDFOR
REVENUES

27

MATRIX 360
INSTITUTIONAL
CUSTOMERS



FOCUS ON DATA AND
AI CAPABILITIES

DELIVERY

- PEARSON HAM ACQUIRED
& ASSETS INTEGRATED
- GROUP WIDE AI STRATEGY
- INTEGRATED AI COMPLIANCE HUB
RELEASE 1 IN TEST

+ 15bn

INSURANCE
PRICING DATA
POINTS

PROFESSIONAL SERVICES



PROPOSITION ENHANCEMENTS

DELIVERY

- BUILDING AI-ENABLED COMPLIANCE OVERSIGHT PLATFORM
- SCALED STRATEGIC EVENTS PROGRAMME
- LAUNCHED CONSOLIDATOR SERVICE

+34 CONSOLIDATOR
CLIENTS



FOCUS ON HIGH MARGIN REVENUES

DELIVERY

- COMPLETED TWO NON-CORE DISPOSALS:
- GATEWAY SURVEYING SERVICES
 - APS LEGAL & ASSOCIATES

260 INCREASE IN
EBITDA MARGIN
bps



FOCUS ON GROWTH MARKETS

DELIVERY

- LAUNCHED WHOLE-OF-MARKET DISTRIBUTION PLATFORM ("OMNICORE")
- LAUNCHED WHOLE OF MARKET MORTGAGE CLUB ("OMNI MORTGAGES")

+9% INCREASE IN
MORTGAGES
REVENUE

+18% INCREASE IN
LENDING
THROUGH OUR
MORTGAGE CLUB

MORTGAGES - PROPOSITION EXPANSION

Strategic Partnership with Mortgage Brain providing Integrated Mortgage Technology

- >550 Mortgage Sourcing licences and >250 Mortgage CRM licences

Completions	H1 2026	H1 2025	Change
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Purchase / Remortgage	£8.91bn	£8.01bn	11.2%
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Product Transfer	£5.77bn	£4.46bn	29.6%
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Total	£14.69bn	£12.47bn	17.8%
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AI IS ACCELERATING THE PACE OF OUTPUT



DATA & RESEARCH INTELLIGENCE

Using AI to process, structure and surface insight from large data and research sets faster than manual review.



INTERNAL PRODUCTIVITY & AUTOMATION

Automating repetitive document, reporting and administrative workflows to free up specialist time.



ADVISER & CLIENT SERVICING SUPPORT

AI-assisted tools helping frontline teams respond to queries and prepare client-facing material more efficiently.



RISK & COMPLIANCE SUPPORT

Using AI as an aid — never a replacement — for consistency and evidencing in regulated processes.



ACCELERATING SOFTWARE ENGINEERING

Using AI to improve speed, code quality and security, with controlled adoption of agents to support the software development lifecycle.



CREATING SMARTER PRODUCTS AND SERVICES

Embedding AI capabilities within VouchedFor, Matrix360 and Trust, with strong customer feedback.



STRONG FOUNDATIONS, PROVEN GROWTH DRIVERS, ESTABLISHED CUSTOMERS

Fintel enters the second half of 2026 with a more streamlined operating structure, a clearer strategic focus and an enhanced platform from which to accelerate organic growth and deliver long-term value for shareholders.

SOFTWARE & DATA

2026 FOCUS

1. Grow Matrix 360 clients – 27 today
2. Launch industry first, AI enabled compliance platform – release 1
3. Single sign-on for Engage, Vouched For and Compliance Platform
4. Connected data workflow delivered by end 2026

SERVICES

2026 FOCUS

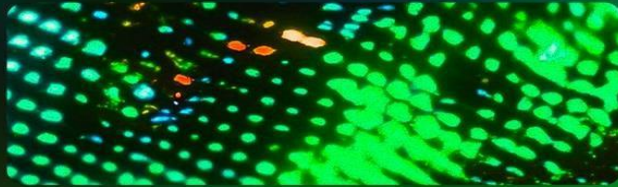
1. Further increase penetration of tech and services across established customer base
2. Broaden consolidator proposition
3. Grow our proven mortgage and protection business across threesixty and whole of market
4. Launch wealth platform partnership across membership business



FINTEL – INVESTMENT CASE

1. Fintel is a high-margin, data-led business built on recurring revenues
2. Target: Rule of 40 performance = 5–7% organic growth with 35–40% margin
3. AI is a tailwind that will accelerate growth and value
Fintel's core moat is a deep, regulated-market, with proprietary data and long-standing trust
4. EPS targeted to grow by 40% over the next 3 years
5. Trading in line with market expectations





THANK YOU

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INCREASE TECHNOLOGY AND SERVICE PENETRATION TO ESTABLISHED MEMBER BASE

APPROACH

Scale a differentiated AI compliance and governance platform

1. AI trained by 220+ human experts and proprietary data (e.g. 1000s of advice files)
2. Real-time risk monitoring through proprietary tech stack (Unity)
3. Compliance hub – MI, risk triggers, human deep-dives and tailored consultancy
4. In-built product upsells, growing spend with 18,000 adviser base

220

Compliance & tech experts

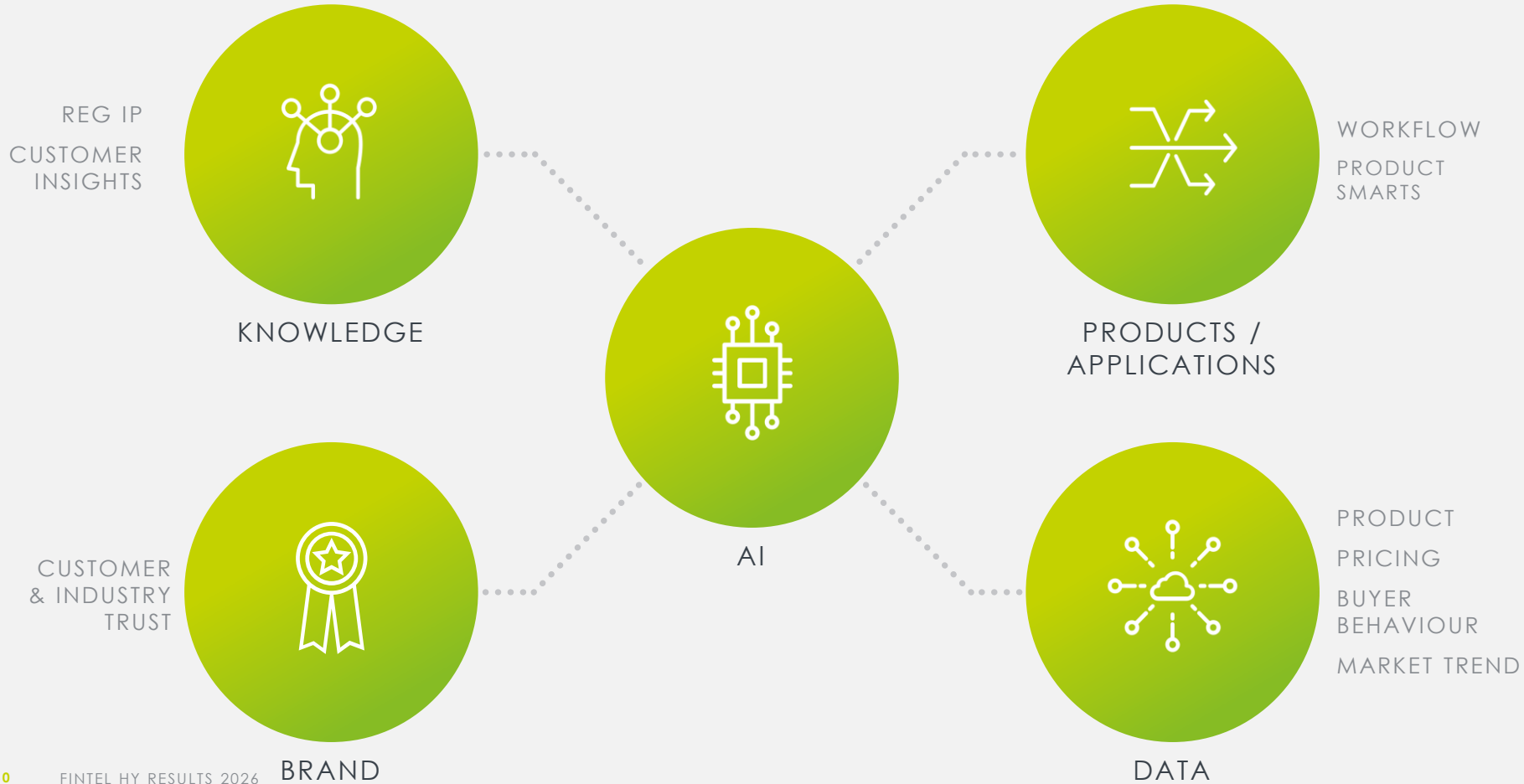
>18,000

Directly authorised advisers

8yr

Average firm tenure
= rich proprietary data

AI STRATEGY AT THE HEART OF FINTEL



DRIVING CAPABILITY THROUGH OUR PRODUCTS, OPERATING MODEL AND INFRASTRUCTURE

PRODUCTS

AI services for customers

AI File Checking & Triage

Compliance file checking for Services division. Launching end Q3

VouchedFor adviser profile AI optimisation

AI generated content summaries & optimisation for AI-search, assisting financial advisers with client acquisition and retention.

Roadmap Development

Most product line roadmaps now have AI-enabled services, adopting a value-first approach focused on customer outcomes

WAYS OF WORKING

AI-native operating model

Data Collation and Production

AI tools automating the generation of core ratings and research data. Inclusion in Lakehouse strategy

x4 Acceleration in Engineering

Copilot, Cursor, Claude etc. have been adopted by all engineers to improve quality and up to x4 speed of delivery

Adoption of AI Toolsets

Various generic and functionally specific tools adopted in all areas. All employees have AI development objectives

INFRASTRUCTURE

Data Infrastructure for AI

Data Lakehouse

Data assets centralised in a single system. Enables improved access, analysis and accelerates product development

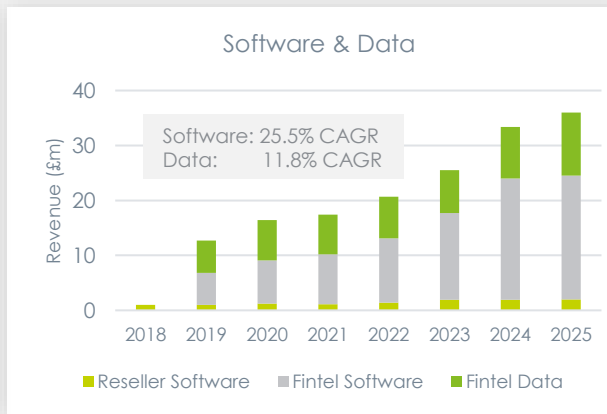
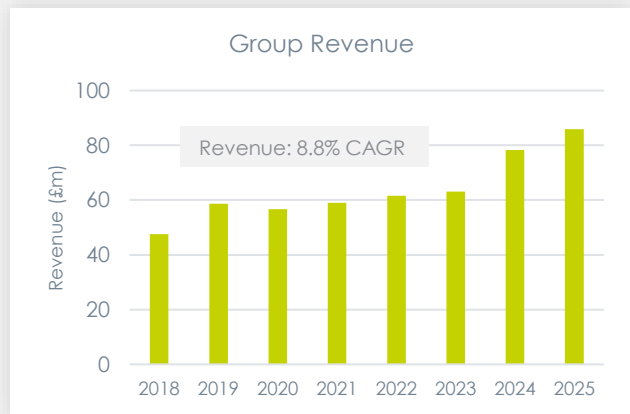
AI-native websites

Launch of a new "CMS-less" consumer star-ratings website in September, entire built and managed with AI, with further sites (Defaqto, VouchedFor) to follow before the end of the year

- INCREASE REVENUE
- IMPROVE MARGIN
- ACCESS NEW REVENUE STREAMS

OUR JOURNEY – STRATEGIC TRANSITION

A platform business powered by software, data and deep expertise



Technology powering UK advice

>£50bn of Advised Wealth Transactions supported each year through our technology

Product Data powering Retail FS

Largest UK financial product database rating over 45,000 financial products

Experts in Regulation

Providing subscription-based business & regulatory support to >1/3 of directly authorised financial advisers

FINTEL

MARKET INTELLIGENCE

MATRIX 360



REAL-TIME MARKET INTELLIGENCE FOR FASTER PRODUCT DECISIONS

A market intelligence platform that helps product, pricing and proposition teams benchmark products, monitor competitors and make faster, more informed decisions.

Used by over 85% of General Insurers, the only product intelligence platform covering full range of UK financial products, and updated x 4 daily.

Coverage across General Insurance (motor, home, pet, travel) with Banking Wealth and Protection in progress

- **Faster product decisions** - out-of-the-box intelligence dashboards and daily change alerts provide real-time visibility of competitor pricing and feature changes
- **Stronger competitive positioning** - benchmark products against the market and identify pricing, feature and proposition gaps before they impact performance.
- **Consumer Duty alignment** - supports fair value assessments, product governance reviews and board reporting with independent market evidence and benchmarks.
- **Accelerated time-to-market** - enables teams to react more quickly to market movements, helping providers protect and grow market share.



Matrix 360 has supported several meaningful improvements in how we track market movement and validate commercial recommendations.

AXA Retail

6,000

Custom reports generated
each month by Matrix 360
customers

85%+

of UK general insurers use
Defaqto intelligence

UNITY

CONNECTED ADVICE TECHNOLOGY- WORKFLOW TECHNOLOGY PLATFORM

Defaqto Unity is an industry-first connected adviser proposition that brings together software, data and insight across the entire advice journey.

Combining financial planning, research, compliance, business intelligence and practice management in a single ecosystem, Unity helps firms improve efficiency, strengthen oversight and deliver better client outcomes.

Connected workflows reduce complexity and eliminate fragmentation between systems, while real-time insight provides greater visibility over performance, risk and client outcomes. Embedded governance and compliance capabilities support regulatory confidence, improve operational efficiency and create a scalable foundation for growth.

- **Reduces operational complexity** – connects software, data and workflows in a single environment, reducing duplication and manual effort.
- **Strengthens oversight and governance** – improves visibility across the advice journey, supporting suitability, risk management and regulatory compliance.
- **Supports scalable growth** – creates a connected technology foundation that helps firms improve productivity, enhance client outcomes and grow with confidence



>20,000

Users of Fintel software

>8

Number of Software applications typically used by IFAs

TOTAL TAM: £800m

CONSUMER SELECTION

Empower consumers to find and select the most suitable financial product.



£250m TAM

curinos

Procurato

Fairer Finance

experian.

Moneyfacts.co.uk
The money comparison experts'

bOring money

£30m SAM

consumer intelligence

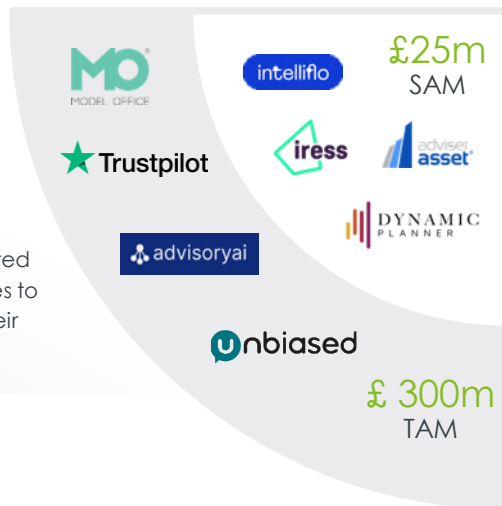
compare themarket™

MARKET INTELLIGENCE

Create mission-critical market insight tools to help providers maximise their propositions.

ADVISER PLATFORM

Deliver a unique, integrated platform for intermediaries to improve outcomes for their clients and business.



£25m SAM

FT ADVISER

squaremile

ARC

MORNINGSTAR

FE fundinfo

DISTRIBUTION

Independent ratings and reviews, adviser insight and distribution support for asset managers.